Oríginal Article

World Journal of Engineering Research and Technology



**WJERT** 

www.wjert.org

SJIF Impact Factor: 5.924



# STUDY OF THE APPLICATION OF OCCUPATIONAL HEALTH AND SAFETY MANAGEMENT SYSTEM (SMK3) IN THE REHABILITATION AND RECONSTRUCTION OF IRRIGATION SYSTEM PROJECT

Andi Ghalib Muh. Dziaulhaq\*, Tutang Muhtar K. and Fahira

Post Graduate Program, Civil Engineering, Tadulako University, Palu, Central Sulawesi Indonesia.

Article Received on 23/10/2023Article Revised on 13/11/2023Article Accepted on 03/12/2023



\*Corresponding Author Andi Ghalib Muh. Dziaulhaq Post Graduate Program, Civil Engineering, Tadulako University, Palu, Central Sulawesi Indonesia.

# ABSTRACT

Work accidents are one of the problems that often occur in the construction sector. The lack of implementation of a good Occupational Safety Management System (SMK3) is one of the causes. Thus, the implementation of SMK3 can be used as a reference for organizing various activities therein and managing K3 systematically and comprehensively in a complete management system. So procedurally, the implementation of K3 can foster trust and confidence in the safety and security of construction service users. This research was conducted in order to provide benefits to construction

service users as an action/improvement in future projects/activities. The method used is a Decision Support System using the Analytical Hierarchy Process (AHP) which can search for the best criteria based on predetermined criteria. Based on the research results, it shows that the dominant criteria in implementing SMK3 for the initial level are Development and Maintenance of Commitment with a value of 2.535, for the transition level, namely Work Safety based on SMK3 with a value of 1.662, and for the advanced level, namely Work Security Based on SMK3 with a value of 0.969.

**KEYWORDS:** Occupational Safety and Health Management System (SMK3), Analytical Hierarchy Process (AHP), Reconstruction, Rehabilitation, Criteria.

Dziaulhaq et al.

#### 1. INTRODUCTION

Every construction project activity will certainly have a target of completing the work on time, quality and cost according to what has been planned, however, many construction project activities carried out have several obstacles in them which can cause losses and cause delays in the completion time of the work, one of the causes Disruption is a work accident that may occur on a construction project.<sup>[1]</sup>

Apart from pursuing work implementation times that are in accordance with the stipulated time, the scope of a construction project work also has a high level of work risks and accidents. This is caused by the implementation of K3 which is not implemented properly according to applicable procedures and laws. The implementation of K3 is carried out in accordance with the rules provided by the government in law for all industrial sectors which aim to guarantee and increase the value of performance productivity in construction work so that it can reduce the level of work accidents to reach zero accidents.<sup>[2]</sup>

The implementation of an Occupational Safety and Health Management System (SMK3) is needed so that it can become a reference that regulates various activities therein and manages K3 systematically and comprehensively in a complete management system, so as to minimize the risk of work accidents that will occur.

The Rehabilitation and Reconstruction of Gumbasa Irrigation System project is a construction project that has a high level of risk and work accidents, this is due to the large number of workers involved and the use of heavy equipment which requires special methods and skills and requires supervision in its use. This could potentially cause various undesirable impacts, including aspects of occupational safety and health. Lack of implementation of K3 implementation in construction projects can cause the risk of work accidents. Therefore, this research is needed which aims to study whether the Rehabilitation and Reconstruction of Gumbasa Irrigation System Project implemented has implemented an Occupational Safety and Health Management System (SMK3) in accordance with applicable laws and regulations.

#### 2. MATERIALS AND METHODS

#### 2.1 Research sites

Rehabilitation and Reconstruction of Gumbasa Irrigation System Project (Main Canal BGKn.24 – BGKn.42 – 2458 H) Kab. Sigi is located in Sigi Regency, Central Sulawesi Province. The time required to conduct this research is from March to June 2023.

# 2.2 Types of research

The type of research used is a descriptive method, which is a type of research that can be interpreted as a problem solving procedure that is investigated by describing the condition of the subject or object in the research, which can be a person based on existing facts.

# 2.3 Research data

The data used in this research are as follows:

1. Primary data

Primary data in this research was obtained from the results of surveys or interviews of the objects to be studied.

#### 2. Secondary Data

Secondary data is obtained from literature studies that are relevant to the research object and data originating from the project object being researched.

# 2.4 Population and Sample

The population used in this research consisted of Construction Executors and Supervision Consultants. The sample used in the research consisted of 3 teams of Construction K3 Experts from construction implementers and 3 teams of Construction K3 Experts from Supervision Consultants. So the total sample used was 6 people.

#### 2.5 Data collection technique

The data collection techniques that will be used in the research consist of:

a. Surveys

Data collection was carried out through direct observation of the research object.

#### b. Use of Questionnaires

A questionnaire is a data collection technique that is carried out by giving a set of questions or written questions to respondents to answer. The questionnaire in this research includes several questions related to the research variables.

The answers obtained from the questionnaire are qualitative data. To convert qualitative data into quantitative, a rating scale is used in the form of numbers 1 to 9, each of which has criteria consisting of:

- 1. Applied
- 2. Not Yet Implemented

# 3. Not Implemented

The scale values from 1 to 9 can be defined in the following table:

# Table 1: Matrix scale.

| Intensity<br>Interest | Definition   | Explanation   | Source |
|-----------------------|--|---|--------|
| 1                     |  | Both elements contribute equally to these properties.       |        |
| 3                     | The other elements i Moderate more   | Experience states<br>slightly one sided element             |        |
| 5                     | other elements ( Essential Strong more   | Experience shows<br>Strongly favor one element              |        |
| 7                     | One element is clearly more important than the other elements (Demonstrated importance)            | His dominance looks deep                                    | [3]    |
| 9                     | One element is absolutely more important than<br>the other elements (Absolutely more<br>important) | Experience shows that one element is clearly more important |        |
| 2,4,6,8               | с I  | This value is given if<br>compromise is required            |        |

# 2.6 Identify Criteria

# Table 2: SMK3 Criteria.

| No | SMK3 Criteria                        | Source       |
|----|--------------------------------------|--------------|
|    | Entry Level Implementation           |              |
| 1  | Building and Maintaining Commitments |              |
| 2  | Making and Documenting K3 Plans      |              |
| 3  | Design and Contract Control          |              |
| 4  | Document Control                     | Г <i>4</i> 1 |
| 5  | Purchasing and Product Control       | [4]          |
|    | Implementation of Transition Levels  |              |
| 1  | Building and Maintaining Commitments |              |
| 2  | Making and Documenting K3 Plans      |              |
| 3  | Design and Contract Control          |              |
| 4  | Document Control                     |              |
| 5  | Purchasing and Product Control       |              |
| 6  | Security Works based on SMK3         |              |
| 7  | Monitoring Standards                 |              |
|    | Advanced Deployment                  | [4]          |
| 1  | Building and Maintaining Commitments |              |
| 2  | Making and Documenting K3 Plans      |              |
| 3  | Design and Contract Control          |              |
| 4  | Document Control                     |              |

| No | SMK3 Criteria                       | Source |
|----|-------------------------------------|--------|
| 5  | Purchasing and Product Control      |        |
| 6  | Security Works based on SMK3        |        |
| 7  | Monitoring Standards                |        |
| 8  | Reporting and Correcting Deficiency |        |
| 9  | Material Management and Movement    |        |
| 10 | Data Collection and Use             |        |
| 11 | SMK3 inspection                     |        |
| 12 | Skills and Abilities Development    |        |

# 2.7 Analysis Method

The analytical method used in this research is using the Expert Choice application as follows:

#### a. AHP (Analytical Hierarchy Process

It is a method for ranking the best decision alternatives, when the decision maker has multiple objectives or criteria that must be met or considered. The processes that occur in the AHP method are as follows:

- 1. Defining and determining solutions
- 2. Develop a hierarchical structure
- 3. Create a pairwise comparison matrix that describes the relative contribution or influence of each element to the criteria at the level above it.
- 4. Carry out pairwise comparisons to obtain judgments (decisions) of nx ((n-1)/2)bh, where n is the number of elements being compared.
- 5. Calculate the eigenvalues and test their consistency. If they are not consistent, then the data collection is repeated.
- 6. Repeat steps 3,4 and 5 for each hierarchical level.
- 7. Calculate the eigenvectors of each pairwise comparison matrix.
- 8. Checking hierarchy consistency. If the value is more than 10 percent then the judgment data assessment must be corrected.

# 3. RESULTS AND DISCUSSION

### 3.1 Pairwise Comparison Matrix Testing

At this stage, a comparative calculation is carried out between one criterion and another using the Expert Choice application to see the resulting calculation results. Each respondent will be calculated to see which criteria will be the dominant priority in implementing SMK3.

# 3.2 Entry Level Pairwise Comparison Matrix Testing

# 1. Applied

After calculating each respondent, a summary of the calculation results can be seen in the table below:

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Building and Maintaining Commitments | 0.407              |
| 2  | Making and Documenting K3 Plans      | 0.260              |
| 3  | Purchasing and Product Control       | 0.139              |
| 4  | Design and Contract Control          | 0.119              |
| 5  | Document Control                     | 0.076              |
|    | Respondent B                         |                    |
| 1  | Building and Maintaining Commitments | 0.407              |
| 2  | Making and Documenting K3 Plans      | 0.260              |
| 3  | Purchasing and Product Control       | 0.139              |
| 4  | Design and Contract Control          | 0.119              |
| 5  | Document Control                     | 0.076              |
|    | Respondent C                         |                    |
| 1  | Building and Maintaining Commitments | 0.407              |
| 2  | Making and Documenting K3 Plans      | 0.260              |
| 3  | Purchasing and Product Control       | 0.139              |
| 4  | Design and Contract Control          | 0.119              |
| 5  | Document Control                     | 0.076              |
|    | Respondent D                         |                    |
| 1  | Building and Maintaining Commitments | 0.438              |
| 2  | Making and Documenting K3 Plans      | 0.248              |
| 3  | Purchasing and Product Control       | 0.127              |
| 4  | Design and Contract Control          | 0.116              |
| 5  | Document Control                     | 0.071              |
|    | Respondent E                         |                    |
| 1  | Building and Maintaining Commitments | 0.438              |
| 2  | Making and Documenting K3 Plans      | 0.248              |
| 3  | Purchasing and Product Control       | 0.127              |
| 4  | Design and Contract Control          | 0.116              |
| 5  | Document Control                     | 0.071              |
|    | Respondent F                         |                    |
| 1  | Building and Maintaining Commitments | 0.438              |
| 2  | Making and Documenting K3 Plans      | 0.248              |
| 3  | Purchasing and Product Control       | 0.127              |
| 4  | Design and Contract Control          | 0.116              |
| 5  | Document Control                     | 0.071              |

| Table 3. Recar | p of Respondent Mat | riv Calculation ( | Critoria Annliad at  | Initial I aval |
|----------------|---------------------|-------------------|----------------------|----------------|
| Table 5. Reca  | p of Respondent Mai |                   | Cificilia Applieu at | Initial Level. |

Based on the recapitulation results of pairwise comparison matrix calculations for initial level criteria, the most dominant criteria in the implementation of SMK3 are Development and

Maintenance of Commitments with an average value of 2.535, Creation and Documentation of K3 Plans of 1.524, Purchase and Control of Products of 0.798, Control of Design and Contracts were 0.705, and Document Control was 0.076. Proven by an K3 policy that is written, dated and clearly states the K3 goals and objectives and has documented procedures for identifying potential hazards, assessing and controlling risks as a strategic plan carried out by K3 officers in the field.

2. Not Yet Implemented

| Table 4: Recap of Respondent Matrix | <b>Calculation Criteria</b> | Not Yet Applied at Initial |
|-------------------------------------|-----------------------------|----------------------------|
| Level.                              |                             |                            |

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Building and Maintaining Commitments | 0.310              |
| 2  | Making and Documenting K3 Plans      | 0.192              |
| 3  | Purchasing and Product Control       | 0.192              |
| 4  | Design and Contract Control          | 0.153              |
| 5  | Document Control                     | 0.153              |
|    | Respondent B                         |                    |
| 1  | Building and Maintaining Commitments | 0.310              |
| 2  | Making and Documenting K3 Plans      | 0.192              |
| 3  | Purchasing and Product Control       | 0.192              |
| 4  | Design and Contract Control          | 0.153              |
| 5  | Document Control                     | 0.153              |
|    | Respondent C                         |                    |
| 1  | Building and Maintaining Commitments | 0.310              |
| 2  | Making and Documenting K3 Plans      | 0.192              |
| 3  | Purchasing and Product Control       | 0.192              |
| 4  | Design and Contract Control          | 0.153              |
| 5  | Document Control                     | 0.153              |
|    | Respondent D                         |                    |
| 1  | Building and Maintaining Commitments | 0.257              |
| 2  | Making and Documenting K3 Plans      | 0.199              |
| 3  | Purchasing and Product Control       | 0.191              |
| 4  | Design and Contract Control          | 0.186              |
| 5  | Document Control                     | 0.167              |
|    | Respondent E                         |                    |
| 1  | Building and Maintaining Commitments | 0.257              |
| 2  | Making and Documenting K3 Plans      | 0.199              |
| 3  | Purchasing and Product Control       | 0.191              |
| 4  | Design and Contract Control          | 0.186              |

| 5 | Document Control                     | 0.167 |
|---|--------------------------------------|-------|
|   | Respondent F                         |       |
| 1 | Building and Maintaining Commitments | 0.257 |
| 2 | Making and Documenting K3 Plans      | 0.199 |
| 3 | Purchasing and Product Control       | 0.191 |
| 4 | Design and Contract Control          | 0.186 |
| 5 | Document Control                     | 0.167 |

Based on the recapitulation results of pairwise comparison matrix calculations for criteria that have not been implemented at the initial level, the dominant criteria are Building and Maintaining Commitments with an average value of 1.860, Making and Documenting K3 Plans at 1.173, Purchasing and Controlling Products at 1.149, Designing and Contract Control at 1.017, and Document Control of 0.960. Proven by the involvement and scheduling of workers with company representatives, documented and disseminated to all workers on the project.

# 3. Not Implemented

| No  | Criteria                             | Priority |
|-----|--------------------------------------|----------|
| 110 |                                      | Weight   |
|     | Respondent A                         |          |
| 1   | Document Control                     | 0.380    |
| 2   | Design and Contract Control          | 0.243    |
| 3   | Purchasing and Product Control       | 0.196    |
| 4   | Making and Documenting K3 Plans      | 0.111    |
| 5   | Building and Maintaining Commitments | 0.071    |
|     | Respondent B                         |          |
| 1   | Document Control                     | 0.380    |
| 2   | Design and Contract Control          | 0.243    |
| 3   | Purchasing and Product Control       | 0.196    |
| 4   | Making and Documenting K3 Plans      | 0.111    |
| 5   | Building and Maintaining Commitments | 0.071    |
|     | Respondent C                         |          |
| 1   | Document Control                     | 0.380    |
| 2   | Design and Contract Control          | 0.243    |
| 3   | Purchasing and Product Control       | 0.196    |
| 4   | Making and Documenting K3 Plans      | 0.111    |
| 5   | Building and Maintaining Commitments | 0.071    |
|     | Respondent D                         |          |
| 1   | Document Control                     | 0.406    |
| 2   | Design and Contract Control          | 0.223    |

| 3 | Purchasing and Product Control       | 0.199 |
|---|--------------------------------------|-------|
| 4 | Making and Documenting K3 Plans      | 0.107 |
| 5 | Building and Maintaining Commitments | 0.064 |
|   | Respondent E                         |       |
| 1 | Document Control                     | 0.406 |
| 2 | Design and Contract Control          | 0.223 |
| 3 | Purchasing and Product Control       | 0.199 |
| 4 | Making and Documenting K3 Plans      | 0.107 |
| 5 | Building and Maintaining Commitments | 0.064 |
|   | Respondent F                         |       |
| 1 | Document Control                     | 0.406 |
| 2 | Design and Contract Control          | 0.223 |
| 3 | Purchasing and Product Control       | 0.199 |
| 4 | Making and Documenting K3 Plans      | 0.107 |
| 5 | Building and Maintaining Commitments | 0.064 |

Based on the recapitulation results of pairwise comparison matrix calculations for criteria not applied at the initial level, the dominant criteria are Document Control with an average value of 2.358, Design and Contract Control of 1.398, Product Purchasing and Control of 0.199, Creation and Documentation and Commitment Maintenance of 0.107, and Building and Maintaining Commitment of 0.064. This is proven by the fact that there is no document control procedure which requires the creation of a document masterlist or a list containing the titles of K3 documents used including their status (last revision and revision date) on the project.

# 3.3 Transition Level Pairwise Comparison Matrix Testing

# 1. Applied

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Security Works Based on SMK3         | 0.289              |
| 2  | Monitoring Standards                 | 0.218              |
| 3  | Building and Maintaining Commitments | 0.175              |
| 4  | Making and Documenting K3 Plans      | 0.123              |
| 5  | Purchasing and Product Control       | 0.076              |
| 6  | Design and Contract Control          | 0.069              |
| 7  | Document Control                     | 0.050              |
|    | Respondent B                         |                    |
| 1  | Security Works Based on SMK3         | 0.289              |
| 2  | Monitoring Standards                 | 0.218              |

|   |                                      | 0.4   |
|---|--------------------------------------|-------|
| 3 | Building and Maintaining Commitments | 0.175 |
| 4 | Making and Documenting K3 Plans      | 0.123 |
| 5 | Purchasing and Product Control       | 0.076 |
| 6 | Design and Contract Control          | 0.069 |
| 7 | Document Control                     | 0.050 |
|   | Respondent C                         |       |
| 1 | Security Works Based on SMK3         | 0.289 |
| 2 | Monitoring Standards                 | 0.218 |
| 3 | Building and Maintaining Commitments | 0.175 |
| 4 | Making and Documenting K3 Plans      | 0.123 |
| 5 | Purchasing and Product Control       | 0.076 |
| 6 | Design and Contract Control          | 0.069 |
| 7 | Document Control                     | 0.050 |
|   | Respondent D                         |       |
| 1 | Security Works Based on SMK3         | 0.265 |
| 2 | Monitoring Standards                 | 0.223 |
| 3 | Building and Maintaining Commitments | 0.195 |
| 4 | Making and Documenting K3 Plans      | 0.126 |
| 5 | Purchasing and Product Control       | 0.073 |
| 6 | Document Control                     | 0.070 |
| 7 | Design and Contract Control          | 0.048 |
|   | Respondent E                         |       |
| 1 | Security Works Based on SMK3         | 0.265 |
| 2 | Monitoring Standards                 | 0.223 |
| 3 | Building and Maintaining Commitments | 0.195 |
| 4 | Making and Documenting K3 Plans      | 0.126 |
| 5 | Purchasing and Product Control       | 0.073 |
| 6 | Document Control                     | 0.070 |
| 7 | Design and Contract Control          | 0.048 |
|   | Respondent F                         |       |
| 1 | Security Works Based on SMK3         | 0.265 |
| 2 | Monitoring Standards                 | 0.223 |
| 3 | Building and Maintaining Commitments | 0.195 |
| 4 | Making and Documenting K3 Plans      | 0.126 |
| 5 | Purchasing and Product Control       | 0.073 |
| 6 | Document Control                     | 0.070 |
| 7 | Design and Contract Control          | 0.048 |

Based on the results of the recapitulation of pairwise comparison matrix calculations for criteria applied at the transition level, the most dominant criteria in implementing SMK3 are Work Safety based on SMK3 with an average value of 1.662, Monitoring Standards of 1.323, Development and Maintenance Commitments of 0.903, Creation and Documentation of K3 Plans of 0.747, Purchasing and Product Control of 0.447, Document Control of 0.360, and Design and Contract Control of 0.351. Proven that competent officers have identified

potential hazards arising from a work process and there are documented procedures or work instructions to control risks identified on the project.

2. Not Yet Implemented

| Table 7: Recap of Respondent Matrix Calculation Criteria Not Yet Applied Transition |
|---|
| Level.  |

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Security Works Based on SMK3         | 0.338              |
| 2  | Monitoring Standards                 | 0.225              |
| 3  | Purchasing and Product Control       | 0.125              |
| 4  | Making and Documenting K3 Plans      | 0.085              |
| 5  | Building and Maintaining Commitments | 0.079              |
| 6  | Design and Contract Control          | 0.074              |
| 7  | Document Control                     | 0.074              |
|    | Respondent B                         |                    |
| 1  | Security Works Based on SMK3         | 0.338              |
| 2  | Monitoring Standards                 | 0.225              |
| 3  | Purchasing and Product Control       | 0.125              |
| 4  | Making and Documenting K3 Plans      | 0.085              |
| 5  | Building and Maintaining Commitments | 0.079              |
| 6  | Design and Contract Control          | 0.074              |
| 7  | Document Control                     | 0.074              |
|    | Respondent C                         |                    |
| 1  | Security Works Based on SMK3         | 0.338              |
| 2  | Monitoring Standards                 | 0.225              |
| 3  | Purchasing and Product Control       | 0.125              |
| 4  | Making and Documenting K3 Plans      | 0.085              |
| 5  | Building and Maintaining Commitments | 0.079              |
| 6  | Design and Contract Control          | 0.074              |
| 7  | Document Control                     | 0.074              |
|    | Respondent D                         |                    |
| 1  | Security Works Based on SMK3         | 0.334              |
| 2  | Monitoring Standards                 | 0.239              |
| 3  | Building and Maintaining Commitments | 0.103              |
| 4  | Purchasing and Product Control       | 0.088              |
| 5  | Making and Documenting K3 Plans      | 0.083              |
| 6  | Design and Contract Control          | 0.077              |
| 7  | Document Control                     | 0.075              |
|    | Respondent E                         |                    |
| 1  | Security Works Based on SMK3         | 0.334              |
| 2  | Monitoring Standards                 | 0.239              |

| 3 | Building and Maintaining Commitments | 0.103 |
|---|--------------------------------------|-------|
| 4 | Purchasing and Product Control       | 0.088 |
| 5 | Making and Documenting K3 Plans      | 0.083 |
| 6 | Design and Contract Control          | 0.077 |
| 7 | Document Control                     | 0.075 |
|   | Respondent F                         |       |
| 1 | Security Works Based on SMK3         | 0.334 |
| 2 | Monitoring Standards                 | 0.239 |
| 3 | Building and Maintaining Commitments | 0.103 |
| 4 | Purchasing and Product Control       | 0.088 |
| 5 | Making and Documenting K3 Plans      | 0.083 |
| 6 | Design and Contract Control          | 0.077 |
| 7 | Document Control                     | 0.075 |

Based on the recapitulation results of pairwise comparison matrix calculations for transition level criteria, the most dominant criteria that have not been implemented by SMK3 are Safety and Work based on SMK3 with an average value of 2.016, Monitoring Standards of 1.392, Product Purchasing and Control of 0.639, Development and Maintenance Commitments of 0.546, Making and Documenting K3 Plans 0.504, Design and Control 0.453, and Document Control 0.447. This is proven by the fact that the PPE used in work is not fully equipped or has not been used at all at the project site.

# 3. Not Implemented

| Table 8: | Recap | of | Respondent | Matrix | Calculation | Criteria | Not | Applied | Transition |
|----------|-------|----|------------|--------|-------------|----------|-----|---------|------------|
| Level.   |       |    |            |        |             |          |     |         |            |

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Document Control                     | 0.293              |
| 2  | Design and Contract Control          | 0.212              |
| 3  | Purchasing and Product Control       | 0.181              |
| 4  | Making and Documenting K3 Plans      | 0.122              |
| 5  | Building and Maintaining Commitments | 0.082              |
| 6  | Monitoring Standards                 | 0.062              |
| 7  | Security Works Based on SMK3         | 0.049              |
|    | Respondent B                         |                    |
| 1  | Document Control                     | 0.293              |
| 2  | Design and Contract Control          | 0.212              |
| 3  | Purchasing and Product Control       | 0.181              |
| 4  | Making and Documenting K3 Plans      | 0.122              |
| 5  | Building and Maintaining Commitments | 0.082              |

| 6 | Monitoring Standards                 | 0.062 |
|---|--------------------------------------|-------|
| 7 | Security Works Based on SMK3         | 0.049 |
| / | Respondent C                         | 0.049 |
| 1 | Document Control                     | 0.293 |
| 2 | Design and Contract Control          | 0.212 |
| 3 | Purchasing and Product Control       | 0.181 |
| 4 | Making and Documenting K3 Plans      | 0.122 |
| 5 | Building and Maintaining Commitments | 0.082 |
| 6 | Monitoring Standards                 | 0.062 |
| 7 | Security Works Based on SMK3         | 0.049 |
|   | Respondent D                         |       |
| 1 | Design and Contract Control          | 0.312 |
| 2 | Document Control                     | 0.204 |
| 3 | Purchasing and Product Control       | 0.183 |
| 4 | Making and Documenting K3 Plans      | 0.112 |
| 5 | Building and Maintaining Commitments | 0.078 |
| 6 | Monitoring Standards                 | 0.058 |
| 7 | Security Works Based on SMK3         | 0.053 |
|   | Respondent E                         |       |
| 1 | Design and Contract Control          | 0.312 |
| 2 | Document Control                     | 0.204 |
| 3 | Purchasing and Product Control       | 0.183 |
| 4 | Making and Documenting K3 Plans      | 0.112 |
| 5 | Building and Maintaining Commitments | 0.078 |
| 6 | Monitoring Standards                 | 0.058 |
| 7 | Security Works Based on SMK3         | 0.053 |
|   | Respondent F                         |       |
| 1 | Design and Contract Control          | 0.312 |
| 2 | Document Control                     | 0.204 |
| 3 | Purchasing and Product Control       | 0.183 |
| 4 | Making and Documenting K3 Plans      | 0.112 |
| 5 | Building and Maintaining Commitments | 0.078 |
| 6 | Monitoring Standards                 | 0.058 |
| 7 | Security Works Based on SMK3         | 0.053 |

Based on the recapitulation results of pairwise comparison matrix calculations for criteria not applied at the transition level, the most dominant criteria are Design and Contract Control with an average value of 1.572, Document Control of 1.491, Product Purchase and Control of 1.092, K3 Plan Creation and Documentation of 0.702, Development and Maintenance Commitment of 0.480, Monitoring Standards of 0.360, and Security and Work based on SMK3 of 0.306. The dominant criteria that are not applied in implementing SMK3 are Design and Contract Control because all procedures and design criteria have been carried out and fulfilled the requirements before the contract runs so that the implementer does not apply these criteria to the project.

# 3.4 Advanced Pairwise Comparison Matrix Testing

# 1. Applied

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Security Works Based on SMK3         | 0.165              |
| 2  | SMK3 inspection                      | 0.156              |
| 3  | Skills and Abilities Development     | 0.113              |
| 4  | Monitoring Standards                 | 0.103              |
| 5  | Building and Maintaining Commitments | 0.087              |
| 6  | Reporting and Correcting Deficiency  | 0.084              |
| 7  | Making and Documenting K3 Plans      | 0.070              |
| 8  | Purchasing and Product Control       | 0.063              |
| 9  | Material Management and Movement     | 0.046              |
| 10 | Design and Contract Control          | 0.041              |
| 11 | Data Collection and Use              | 0.038              |
| 12 | Document Control                     | 0.035              |
|    | Respondent B                         |                    |
| 1  | Security Works Based on SMK3         | 0.165              |
| 2  | SMK3 inspection                      | 0.156              |
| 3  | Skills and Abilities Development     | 0.113              |
| 4  | Monitoring Standards                 | 0.103              |
| 5  | Building and Maintaining Commitments | 0.087              |
| 6  | Reporting and Correcting Deficiency  | 0.084              |
| 7  | Making and Documenting K3 Plans      | 0.070              |
| 8  | Purchasing and Product Control       | 0.063              |
| 9  | Material Management and Movement     | 0.046              |
| 10 | Design and Contract Control          | 0.041              |
| 11 | Data Collection and Use              | 0.038              |
| 12 | Document Control                     | 0.035              |
|    | Respondent C                         |                    |
| 1  | Security Works Based on SMK3         | 0.165              |
| 2  | SMK3 inspection                      | 0.156              |
| 3  | Skills and Abilities Development     | 0.113              |
| 4  | Monitoring Standards                 | 0.103              |
| 5  | Building and Maintaining Commitments | 0.087              |
| 6  | Reporting and Correcting Deficiency  | 0.084              |
| 7  | Making and Documenting K3 Plans      | 0.070              |
| 8  | Purchasing and Product Control       | 0.063              |
| 9  | Material Management and Movement     | 0.046              |
| 10 | Design and Contract Control          | 0.041              |
| 11 | Data Collection and Use              | 0.038              |
| 12 | Document Control                     | 0.035              |

 Table 9: Recap of Respondent Matrix Calculation Criteria Applied Advanced Level.

|    | Respondent D                         |       |
|----|--------------------------------------|-------|
| 1  | Security Works Based on SMK3         | 0.158 |
| 2  | SMK3 inspection                      | 0.157 |
| 3  | Skills and Abilities Development     | 0.112 |
| 4  | Monitoring Standards                 | 0.104 |
| 5  | Building and Maintaining Commitments | 0.096 |
| 6  | Reporting and Correcting Deficiency  | 0.085 |
| 7  | Making and Documenting K3 Plans      | 0.071 |
| 8  | Purchasing and Product Control       | 0.062 |
| 9  | Material Management and Movement     | 0.044 |
| 10 | Document Control                     | 0.043 |
| 11 | Data Collection and Use              | 0.035 |
| 12 | Design and Contract Control          | 0.033 |
|    | Respondent E                         |       |
| 1  | Security Works Based on SMK3         | 0.158 |
| 2  | SMK3 inspection                      | 0.157 |
| 3  | Skills and Abilities Development     | 0.112 |
| 4  | Monitoring Standards                 | 0.104 |
| 5  | Building and Maintaining Commitments | 0.096 |
| 6  | Reporting and Correcting Deficiency  | 0.085 |
| 7  | Making and Documenting K3 Plans      | 0.071 |
| 8  | Purchasing and Product Control       | 0.062 |
| 9  | Material Management and Movement     | 0.044 |
| 10 | Document Control                     | 0.043 |
| 11 | Data Collection and Use              | 0.035 |
| 12 | Design and Contract Control          | 0.033 |
|    | Respondent F                         |       |
| 1  | Security Works Based on SMK3         | 0.158 |
| 2  | SMK3 inspection                      | 0.157 |
| 3  | Skills and Abilities Development     | 0.112 |
| 4  | Monitoring Standards                 | 0.104 |
| 5  | Building and Maintaining Commitments | 0.096 |
| 6  | Reporting and Correcting Deficiency  | 0.085 |
| 7  | Making and Documenting K3 Plans      | 0.071 |
| 8  | Purchasing and Product Control       | 0.062 |
| 9  | Material Management and Movement     | 0.044 |
| 10 | Document Control                     | 0.043 |
| 11 | Data Collection and Use              | 0.035 |
| 12 | Design and Contract Control          | 0.033 |

Based on the recapitulation results of pairwise comparison matrix calculations for advanced level applied criteria, the most dominant criteria are Work Safety based on SMK3 with an average value of 0.969, SMK3 Inspection of 0.939, Skills and Ability Development of 0.675, Monitoring Standards of 0.621, Construction and Maintenance Commitment of 0.549, Reporting and Correcting Deficiencies of 0.507, Making and Documenting K3 Plans of 0.423, Purchasing and Controlling Products of 0.375, Material Management and Movement

of 0.27, Document Control of 0.234, Design and Contract Control of 0.222, and Collection and Data Usage is 0.219. Proven that competent officers have identified potential hazards arising from a work process and there are documented procedures or work instructions to control risks identified on the project.

### 2. Not Yet Implemented

| Table 10: Recap of Respondent Matrix Calculation Criteria Not Yet Applied Advanced |
|--|
| Level.   |

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Security Works Based on SMK3         | 0.200              |
| 2  | Skills and Abilities Development     | 0.149              |
| 3  | SMK3 inspection                      | 0.133              |
| 4  | Monitoring Standards                 | 0.110              |
| 5  | Reporting and Correcting Deficiency  | 0.072              |
| 6  | Purchasing and Product Control       | 0.057              |
| 7  | Building and Maintaining Commitments | 0.056              |
| 8  | Making and Documenting K3 Plans      | 0.048              |
| 9  | Design and Contract Control          | 0.046              |
| 10 | Material Management and Movement     | 0.046              |
| 11 | Data Collection and Use              | 0.043              |
| 12 | Document Control                     | 0.040              |
|    | Respondent B                         |                    |
| 1  | Security Works Based on SMK3         | 0.200              |
| 2  | Skills and Abilities Development     | 0.149              |
| 3  | SMK3 inspection                      | 0.133              |
| 4  | Monitoring Standards                 | 0.110              |
| 5  | Reporting and Correcting Deficiency  | 0.072              |
| 6  | Purchasing and Product Control       | 0.057              |
| 7  | Building and Maintaining Commitments | 0.056              |
| 8  | Making and Documenting K3 Plans      | 0.048              |
| 9  | Design and Contract Control          | 0.046              |
| 10 | Material Management and Movement     | 0.046              |
| 11 | Data Collection and Use              | 0.043              |
| 12 | Document Control                     | 0.040              |
|    | Respondent C                         |                    |
| 1  | Security Works Based on SMK3         | 0.200              |
| 2  | Skills and Abilities Development     | 0.149              |
| 3  | SMK3 inspection                      | 0.133              |
| 4  | Monitoring Standards                 | 0.110              |
| 5  | Reporting and Correcting Deficiency  | 0.072              |

| 6Purchasing and Product Control0.0577Building and Maintaining Commitments0.0568Making and Documenting K3 Plans0.0489Design and Contract Control0.04610Material Management and Movement0.04611Data Collection and Use0.04312Document Control0.04613Security Works Based on SMK30.1982Skills and Abilities Development0.1353SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.04410Material Management and Movement0.04611Data Collection and Use0.04412Document Control0.0397Making and Product Control0.04211Data Collection and Use0.04212Document Control0.0398Respondent E113Security Works Based on SMK30.1982Skills and Abilities Development0.1334Monitoring Standards0.1153SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0  | 5       3       5       3       0       3       0       3       5       2       3       3       5       2       3       5       2       5       2       5       2       5       2       5       2                 |
|---|---|
| 8Making and Documenting K3 Plans0.0449Design and Contract Control0.04410Material Management and Movement0.04411Data Collection and Use0.04412Document Control0.04413Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.04410Material Management and Movement0.04411Data Collection and Use0.04212Document Control0.0457Making and Product Control0.04410Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.0358Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0776Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.0449Purchasing and Product Control  | 3       5       5       3       0       3       5       2       5       2       5       2   |
| 9Design and Contract Control0.04010Material Management and Movement0.04011Data Collection and Use0.04312Document Control0.040Respondent D0.0401Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.0449Purchasing and Product Control0.04410Material Management and Movement0.04411Data Collection and Use0.04412Document Control0.0397Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1553SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.0449Purchasing and Product Control0   | 5       5       3       3       3       3       3       5       2       3       3       5       2       3       5       2       3       5       2       3       5       2       5       5       2       5       2 |
| 10Material Management and Movement0.04411Data Collection and Use0.04312Document Control0.044Respondent D0.0451Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.0449Purchasing and Product Control0.04410Material Management and Movement0.04411Data Collection and Use0.04212Document Control0.035Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0667Making and Documenting K3 Plans0.0448Design and Contract Control0.0479Purchasing and Product Control0.0479Purchasing and Product Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04610Material Management and Movement0.046<   | 5       3       3       3       3       5       2       3       5       2       3       5       2       5       2       5       2       5       2       5       2       5       2                                 |
| 11Data Collection and Use0.04312Document Control0.040Respondent D11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0667Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1533SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0667Making and Documenting K3 Plans0.0448Design and Contract Control0.0479Purchasing and Product Control0.0479Purchasing and Product Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04610Material Management and Movement0.04610Material Management and Movement0.046  | 3       3       3       3       5       2       3       3       5       2       3       5       2       3       5       2       5       5       5       5       5       5       5       2                         |
| 12Document Control0.040Respondent D11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04210Material Management and Movement0.04211Data Collection and Use0.04212Document Control0.039Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0448Design and Contract Control0.0448Design and Contract Control0.0449Purchasing and Product Control0.0449Purchasing and Product Control0.04410Material Management and Movement0.04410Material Management and Movement0.04410Material Management and Movement0.04410Material Management and Movement0.044 <th>)<br/>3<br/>3<br/>5<br/>2<br/>3<br/>3<br/>3<br/>3<br/>3<br/>7<br/>5<br/>5<br/>2<br/>2<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5<br/>5</th> | )<br>3<br>3<br>5<br>2<br>3<br>3<br>3<br>3<br>3<br>7<br>5<br>5<br>2<br>2<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5<br>5  |
| Respondent D1Security Works Based on SMK32Skills and Abilities Development3SMK3 inspection4Monitoring Standards5Reporting and Correcting Deficiency6Building and Maintaining Commitments7Making and Documenting K3 Plans8Design and Contract Control9Purchasing and Product Control10Material Management and Movement11Data Collection and Use12Document Control13SMK3 inspection14Monitoring Standards15Reporting and Correcting Deficiency16Building and Maintaining Commitments17Makerial Management and Movement18Design and Contract Control19Purchasing and Product Control10Material Management and Movement11Data Collection and Use12Document Control13SMK3 inspection14Monitoring Standards15Reporting and Correcting Deficiency16Building and Maintaining Commitments17Making and Documenting K3 Plans18Design and Contract Control19Purchasing and Product Control10Material Management and Movement10Material Management and Movement  | 3       3       5       2       3       3       3       3       5       2       5       2   |
| 1Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1501Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1354Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0667Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | )<br>3<br>5<br>2<br>2<br>3<br>3<br>3<br>3<br>3<br>7<br>5<br>5<br>5<br>2   |
| 2Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1501Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.0479Purchasing and Product Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04610Material Management and Movement0.046   | )<br>3<br>5<br>2<br>2<br>3<br>3<br>3<br>3<br>3<br>7<br>5<br>5<br>5<br>2   |
| 3SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.0391Security Works Based on SMK30.1982Skills and Abilities Development0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04710Material Management and Movement0.046   | 3<br>5<br>2<br>3<br>3<br>3<br>7<br>5<br>5<br>2  |
| 4Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04710Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1331Security Works Based on SMK30.1982Skills and Abilities Development0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | 5<br>2<br>3<br>3<br>3<br>7<br>5<br>5<br>2   |
| 5Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04710Material Management and Movement0.04611Data Collection and Use0.04712Document Control0.039Respondent E0.0481Security Works Based on SMK30.1982Skills and Abilities Development0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04710Material Management and Movement0.04610Material Management and Movement0.046   | 2<br>3<br>3<br>7<br>5<br>5<br>2   |
| 6Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.0391Security Works Based on SMK30.1982Skills and Abilities Development0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   | 3<br>3<br>7<br>5<br>5<br>2  |
| 7Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04710Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0469Purchasing and Product Control0.04610Material Management and Movement0.046  | 8<br>7<br>6<br>6<br>2   |
| 8Design and Contract Control0.0479Purchasing and Product Control0.04710Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0626Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.04610Material Management and Movement0.046   | 7<br>5<br>5<br>2  |
| 9Purchasing and Product Control0.04610Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1981Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | 5<br>5<br>2   |
| 10Material Management and Movement0.04611Data Collection and Use0.04212Document Control0.039Respondent E0.1081Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0487Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | 5<br>2  |
| 11Data Collection and Use0.04212Document Control0.039Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.04610Material Management and Movement0.046   | 2   |
| 12Document Control0.039Respondent E11Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   |   |
| Respondent E1Security Works Based on SMK32Skills and Abilities Development3SMK3 inspection4Monitoring Standards5Reporting and Correcting Deficiency6Building and Maintaining Commitments7Making and Documenting K3 Plans8Design and Contract Control9Purchasing and Product Control10Material Management and Movement   | )   |
| 1Security Works Based on SMK30.1982Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   |   |
| 2Skills and Abilities Development0.1503SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   |   |
| 3SMK3 inspection0.1334Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   | }   |
| 4Monitoring Standards0.1155Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | )   |
| 5Reporting and Correcting Deficiency0.0726Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | }   |
| 6Building and Maintaining Commitments0.0637Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   |   |
| 7Making and Documenting K3 Plans0.0488Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046   |   |
| 8Design and Contract Control0.0479Purchasing and Product Control0.04610Material Management and Movement0.046  | }   |
| 9Purchasing and Product Control0.04610Material Management and Movement0.046   | }   |
| 10Material Management and Movement0.046   | 1   |
|   | 5   |
|   | 5   |
| 11Data Collection and Use0.042  | 2   |
| 12Document Control0.039   | )   |
| Respondent F  |   |
| 1Security Works Based on SMK30.198  | 3   |
| 2 Skills and Abilities Development 0.150  |   |
| 3 SMK3 inspection 0.133   | 3   |
| 4 Monitoring Standards 0.115  | ;   |
| 5 Reporting and Correcting Deficiency 0.072   | 2   |
| 6 Building and Maintaining Commitments 0.063  | 3   |
| 7 Making and Documenting K3 Plans 0.048   | 3   |
| 8 Design and Contract Control 0.047   | /   |
| 9 Purchasing and Product Control 0.046  | 5   |
| 10Material Management and Movement0.046   | 5   |
| 11Data Collection and Use0.042  | 2   |
| 12Document Control0.039   | )   |

Based on the recapitulation results of pairwise comparison matrix calculations for criteria that have not been implemented at advanced level, the most dominant criteria are Work Safety based on SMK3 with an average value of 1.194, Skills and Ability Development of 0.897, SMK3 Inspection of 0.798, Monitoring Standards of 0.675, Reporting and Repair of Deficiencies of 0.432, Construction and Maintenance Commitments of 0.357, Purchase and Control of Products of 0.309, Creation and Documentation of K3 Plans of 0.288, Control of Design and Contracts of 0.279, Material Management and Movement of 0.276, Collection and Use of Data of 0.255, and Control Document of 0.237. This is proven by the fact that the PPE used is not fully equipped or has not been used at all on the project.

# 3. Not Implemented

| Table 11: Red | cap of Resp | ondent Matri | x Calculation | Criteria I | Not Applied | Advanced |
|---------------|-------------|--------------|---------------|------------|-------------|----------|
| Level.        |             |              |               |            |             |          |

| No | Criteria                             | Priority<br>Weight |
|----|--------------------------------------|--------------------|
|    | Respondent A                         |                    |
| 1  | Document Control                     | 0.143              |
| 2  | Data Collection and Use              | 0.142              |
| 3  | Design and Contract Control          | 0.137              |
| 4  | Material Management and Movement     | 0.112              |
| 5  | Purchasing and Product Control       | 0.091              |
| 6  | Making and Documenting K3 Plans      | 0.082              |
| 7  | Reporting and Correcting Deficiency  | 0.074              |
| 8  | Building and Maintaining Commitments | 0.068              |
| 9  | Monitoring Standards                 | 0.049              |
| 10 | Skills and Abilities Development     | 0.044              |
| 11 | SMK3 inspection                      | 0.029              |
| 12 | Security Works Based on SMK3         | 0.028              |
|    | Respondent B                         |                    |
| 1  | Document Control                     | 0.143              |
| 2  | Data Collection and Use              | 0.142              |
| 3  | Design and Contract Control          | 0.137              |
| 4  | Material Management and Movement     | 0.112              |
| 5  | Purchasing and Product Control       | 0.091              |
| 6  | Making and Documenting K3 Plans      | 0.082              |
| 7  | Reporting and Correcting Deficiency  | 0.074              |
| 8  | Building and Maintaining Commitments | 0.068              |
| 9  | Monitoring Standards                 | 0.049              |
| 10 | Skills and Abilities Development     | 0.044              |
| 11 | SMK3 inspection                      | 0.029              |

| 10 | Security Works Deced on SMK2          | 0.028 |
|----|---------------------------------------|-------|
| 12 | Security Works Based on SMK3          | 0.028 |
| 1  | Respondent C                          | 0.142 |
| 1  | Document Control                      | 0.143 |
| 2  | Data Collection and Use               | 0.142 |
| 3  | Design and Contract Control           | 0.137 |
| 4  | Material Management and Movement      | 0.112 |
| 5  | Purchasing and Product Control        | 0.091 |
| 6  | Making and Documenting K3 Plans       | 0.082 |
| 7  | Reporting and Correcting Deficiency   | 0.074 |
| 8  | Building and Maintaining Commitments  | 0.068 |
| 9  | Monitoring Standards                  | 0.049 |
| 10 | Skills and Abilities Development      | 0.044 |
| 11 | SMK3 inspection                       | 0.029 |
| 12 | Security Works Based on SMK3          | 0.028 |
|    | Respondent D                          |       |
| 1  | Design and Contract Control           | 0.166 |
| 2  | Data Collection and Use               | 0.151 |
| 3  | Document Control                      | 0.117 |
| 4  | Material Management and Movement      | 0.110 |
| 5  | Purchasing and Product Control        | 0.092 |
| 6  | Making and Documenting K3 Plans       | 0.077 |
| 7  | Reporting and Correcting Deficiency   | 0.074 |
| 8  | Building and Maintaining Commitments  | 0.062 |
| 9  | Monitoring Standards                  | 0.048 |
| 10 | Skills and Abilities Development      | 0.044 |
| 11 | Security Works Based on SMK3          | 0.030 |
| 12 | SMK3 inspection                       | 0.029 |
|    | Respondent E                          |       |
| 1  | Design and Contract Control           | 0.166 |
| 2  | Data Collection and Use               | 0.151 |
| 3  | Document Control                      | 0.117 |
| 4  | Material Management and Movement      | 0.110 |
| 5  | Purchasing and Product Control        | 0.092 |
| 6  | Making and Documenting K3 Plans       | 0.077 |
| 7  | Reporting and Correcting Deficiency   | 0.074 |
| 8  | Building and Maintaining Commitments  | 0.062 |
| 9  | Monitoring Standards                  | 0.048 |
| 10 | Skills and Abilities Development      | 0.044 |
| 11 | Security Works Based on SMK3          | 0.030 |
| 12 | SMK3 inspection                       | 0.029 |
|    | Respondent F                          |       |
| 1  | Design and Contract Control           | 0.166 |
| 2  | Data Collection and Use               | 0.151 |
| 3  | Document Control                      | 0.117 |
| 4  | Material Management and Movement      | 0.110 |
| 5  | Purchasing and Product Control        | 0.092 |
| 6  | Making and Documenting K3 Plans       | 0.077 |
| 7  | Reporting and Correcting Deficiency   | 0.074 |
| '  | I toportung und contouring Denteroney | 0.074 |

| 8  | Building and Maintaining Commitments | 0.062 |
|----|--------------------------------------|-------|
| 9  | Monitoring Standards                 | 0.048 |
| 10 | Skills and Abilities Development     | 0.044 |
| 11 | Security Works Based on SMK3         | 0.030 |
| 12 | SMK3 inspection                      | 0.029 |

Based on the recapitulation results of pairwise comparison matrix calculations for criteria not applied at the advanced level, the most dominant criteria are Design and Contract Control with an average value of 0.909, Data Collection and Use of 0.879, Document Control of 0.780, Material Management and Movement of 0.666, Purchasing and Controlling Products amounting to 0.549, Making and Documenting K3 Plans amounting to 0.477, Reporting and Correcting Deficiencies amounting to 0.444, Building and Maintaining Commitments amounting to 0.390, Monitoring Standards amounting to 0.291, Skills and Ability Development amounting to 0.264, SMK3 Inspection amounting to 0.174 and Work Safety based on SMK3 of 0.174. The dominant criteria that are not applied in implementing SMK3 are Design and Contract Control because all procedures and design criteria have been carried out and fulfilled the requirements before the contract runs so that the implementer does not apply these criteria to the project.

# 4. CONCLUSION

Based on the results of the research and discussion presented in the previous chapter, the following conclusions can be drawn:

- 1. At the initial level of implementing SMK3, the dominant criteria in implementing SMK3 are Building and Maintaining Commitment with a value of 1.425, for the transition level, namely Work Safety based on SMK3 with a value of 1.323, and for the advanced level, namely Work Security based on SMK3 with a value of 0.969.
- 2. At the initial level, the criteria that are not met are Document Control, improvements/improvements that need to be made include placing special marks on documents and implementing a new and perfect information system to facilitate the selection/use of old and newest documents. Furthermore, at the transition and advanced levels that were not met, namely Contract Control and Design, however in the Sigi Regency Rehabilitation and Reconstruction of Irrigation System project these criteria were not applied/fulfilled because all procedures and contract design had been carried out and met the requirements before the contract started.

# 5. REFERENCES

- B. J. Alfons Willyam Sepang Tjakra, J. E. Ch Langi, and D. R. O Walangitan, "MANAJEMEN RISIKO KESELAMATAN DAN KESEHATAN KERJA (K3) PADA PROYEK PEMBANGUNAN RUKO ORLENS FASHION MANADO," *J. Sipil Statik*, 2013; 1(4): 282–288.
- P. B. 2018, "Media Komunikasi BPSDM Kementerian PUPR Edisi 08. Safety Konstruction: Komitmen dan Konsistensi Terapkan SMK3," *Bul. Parampara, Media Komun. BPSDM Kementeri. PUPR*, no. April, pp. 4–7, 2018.
- T. L. Saaty, "Decision making with the analytic hierarchy process," *Int. J. Serv. Sci.*, 2008; 1(1): 83–96, doi: 10.1108/JMTM-03-2014-0020.
- P. P. R. I. 2012, "Penerapan Sistem Manajemen Keselataman dan Kesehatan Kerja," Penerapan Sist. Manaj. Keselataman dan Kesehat. Kerja, 2012; 66: 37–39.